

### EXPLORING GAPS IN NEWCOMER INTEGRATION SERVICES IN CANADA

A COMPREHENSIVE STUDY TOWARDS A MULTIFACETED APPROACH







## **EXECUTIVE SUMMARY**

This research presents an in-depth analysis of the systemic barriers to integration faced by newcomers in Canada, drawing on consultations with a broad spectrum of stakeholders. It calls for wrap-around services that address the multifaceted challenges encountered, advocating for a holistic understanding of newcomer integration. This study emphasizes the need for a paradigm shift towards "small but deep" service approaches that focus on quality, tailored support, and holistic well-being.

A qualitative approach was adopted, utilizing in-depth interviews, focus groups, and case studies. The aim was to extract best practices for fostering effective collaborations and deeply engaging with the nuanced needs of newcomers.

# INTRODUCTION

Newcomers to Canada face substantial obstacles that inhibit their full integration. This study aims to understand these experiences and identify the challenges from various perspectives, including those of employers and social services. It critiques current funding models for their focus on broad, quantitative outcomes and promotes a shift towards qualitative, deepimpact strategies and collaborative partnerships among service providers.

## METHODOLOGY

A qualitative approach was adopted, utilizing in-depth interviews, focus groups, and case studies. The aim was to extract best practices for fostering effective collaborations and deeply engaging with the nuanced needs of newcomers.



# **RESEARCH FINDINGS**

#### **Social Service Sector Insights**

Service professionals identified the need for targeted support, citing the lack of Canadian experience and low self-esteem as significant barriers. Mentorship programs and confidence-building workshops were highlighted, and the creation of a central hub for collaborative efforts was proposed.

#### The Challenge of Scale vs. Depth

Organizations often prioritize service breadth over depth due to funding pressures, leading to diluted service quality and a lack of personalized support for newcomers.

#### Negative Competition among Service Providers

Competitive funding and client acquisition can lead to siloed services, where the survival needs of organizations overshadow the comprehensive needs of newcomers, hindering resource sharing and collaborative problem-solving.





### **EMPLOYER PERSPECTIVES**

Employers play a crucial role in the integration of newcomers into the Canadian workforce, yet they face their own set of challenges in this process. In the course of the study, employers consistently communicated the necessity of tangible benefits for their participation in newcomer integration programs. The sentiment "There has to be something in it for us!" captures the need for a reciprocal relationship where employers can also see clear advantages. They face challenges such as skill mismatches and logistical barriers in hiring newcomers. They seek trust and clear benefits from engaging in these programs, there is a clear call for collaboration where the risk is mitigated, and the benefits of hiring and integrating newcomers into the workforce are amplified.



### **NEWCOMER EXPERIENCE**

Newcomers to Canada often find themselves grappling with not only the typical challenges of acclimating to a new country but also with feelings of profound **isolation** and a sense of **underutilization of their professional skills**.

The research indicates a pronounced disconnect between the needs of newcomers and the services currently available. Many newcomers detailed their struggles in **navigating the landscape of resources**, citing a lack of **centralized** information and accessible, **trustworthy** service.

# THE ISSUE OF TRUST

This research also reveals that **trust** is a critical issue, with many newcomers feeling wary of the services provided due to past experiences of inefficacy or miscommunication. This lack of trust exacerbates their sense of isolation and hampers their willingness to seek out and utilize available resources.

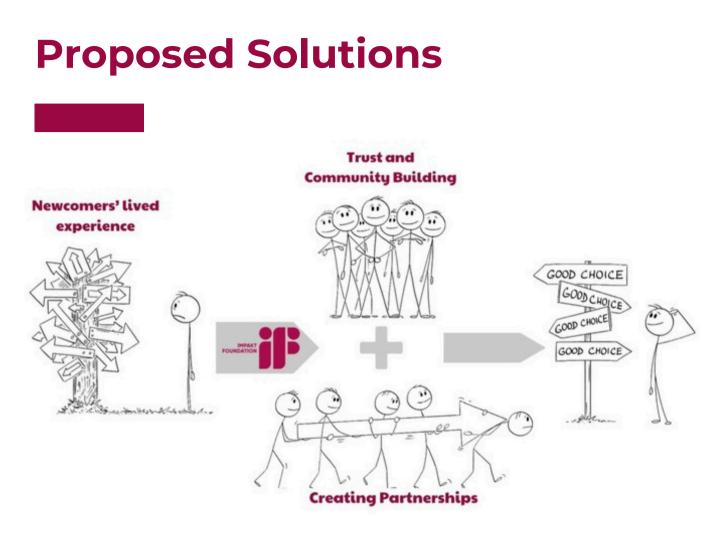
Furthermore, newcomers expressed a strong desire for programs that go beyond basic language and employment training. They are looking for initiatives that can enhance their soft skills, facilitate community building, and provide networking opportunities—key components that contribute to a sense of integration and personal fulfillment. Such programs would help bridge the gap between their competencies and the opportunities available in Canada, allowing them to fully realize and contribute their potential to their new home country.





### **Integrated Support**

The absence of a unifying locale where comprehensive services are offered has been keenly felt. Newcomers voiced a need for a "one-stop" hub where they could access various services in a single, welcoming space. This central hub would not only streamline the process of finding assistance but also potentially foster a sense of community and belonging.



The study illuminates the complex interplay between newcomer needs, employer requirements, and the capacity of social services. It underscores the insufficiency of traditional employment-focused models and the need for a broader, more holistic approach. Central to this approach is the concept of a multifunctional hub facilitating collaboration, networking, and sector-specific mentorship, alongside fostering entrepreneurship. Equally important is the acknowledgment of and response to the psychological hurdles newcomers face, such as low self-esteem and isolation, which are barriers to successful integration. These findings point to the necessity for a systemic overhaul, emphasizing interconnected support structures, wrap-around services, and mental well-being as critical to the integration process.